

Contributors

Taiwo Peter Adesoba is a young evaluation professional from Nigeria and Founder of the Centre for Knowledge, Learning & Evaluation in Nigeria. He has worked as a monitoring and evaluation (M&E) specialist on development programs funded by the President's Emergency Plan for AIDS Relief, the United States Agency for International Development (USAID), the U.K. Department for International Development (DFID), and the Global Fund. His most recent appointment was as State Monitoring, Evaluation, Research and Learning Coordinator at Christian Aid UK, where he was responsible for developing and strengthening M&E systems on an integrated community case management project in Nigeria. He is studying for a master's in environmental health at East Tennessee State University, and holds a BS in microbiology from the University of Ado Ekiti, Nigeria (now Ekiti State University).

Rashmi Agrawal has more than 30 years of experience working in various social sectors with the Indian government in association with international and community organizations. She has served as Director of the National Institute for Labour Economics Research and Development (NILERD), and works in the areas of monitoring and evaluation (M&E), skill needs assessment training in human resource development planning, gender issues, and development evaluation. She is a member of IDEAS and has served on its board, as well as chairing the IDEAS Thematic Group on Utilisation of Evaluations. She launched the Evaluation Community of India (ECOI), and is Cochair of the EvalGender+ Task Force on Capacity Building. She has published extensively on the empowerment of women and education of the disabled, as well as on evaluation use, policy, and capacity development.

Awny Amer is an independent research, monitoring, and evaluation consultant based in Egypt. He has 30 years of experience in development and evaluation, and has led and conducted a variety of research and evaluation processes at the global, national, and regional levels, primarily for United Nations agencies and international nongovernmental organizations. He is a board member of

the International Development Evaluation Association (IDEAS), the African Policy Centre, the Egyptian Research and Evaluation Network, and the Community of Evaluators; he is also a founder of the Middle East and North Africa Evaluators Network, and an active member of the African Evaluation Association. He has also translated some key research and evaluation publications, including *The Road to Results* textbook.

Inga-Lill Aronsson is an Assistant Professor in Cultural Heritage Studies at Uppsala University (UU). Her research interests are longitudinal studies of resettlement and heritage, memories, and reconciliation in postconflict areas. Among her publications are *Negotiating Involuntary Resettlement* (2002), *The Gendered Museum* (2005, published in Swedish), "The Ambivalent Concept of Heritage" (2013), "Heritage as Life Value: A Critical Investigation of the Heritage Concept" (2016), and "On Negotiations in Resettlement" (2017). She is a member of the board of the Latin American Studies Forum, UU, and of the Research Colloquium of the Swedish Research Institute in Istanbul. She is the former Director of the Network on Humanitarian Action. She holds a PhD in cultural anthropology from UU.

Marife Ballesteros is currently Vice President at the Philippine Institute for Development Studies. She has been involved in several evaluation studies for policy and program reforms. She has written several papers on topics pertaining to economic development and is a leading national expert in the fields of housing, land, and urban development policy. She is a member of the Society of Industrial and Organizational Economics (SIOE) and the International Development Evaluation Association (IDEAS). She earned her PhD in social sciences at the Radboud University in Nijmegen, the Netherlands.

Chris Barnett is the Technical Director of Itad (a consultancy for monitoring, evaluation, and learning); and formerly the Director of the Centre for Development Impact (CDI). His portfolio focuses on evaluating impact and broadening the use of evaluative methodologies, particularly in relation to civil society, governance, and livelihoods. An experienced team leader, he is currently the Project Director for the quasi-experimental impact evaluation of the Millennium Villages Project in Ghana; Project Director of a 10-year study of the CDC Group's investment mobilization; and methodological expert on the evaluation of Ideas to Impact, a global program of innovation prizes. He has recently published on evaluation ethics and assessing the social effect of impact investing.

Sonia Ben Jaafar is the Managing Director of EduEval Consultancy, a firm based in the United Arab Emirates that focuses on monitoring and evaluation (M&E) in multiple sectors. She has worked with a number of governments, nongovernmental organizations, and corporations in the Middle East and North Africa to integrate evidence-based practices for programs and policy. In her work that focuses on M&E in the education development sector, she

strives to help create sustainable improvement that effectively increases local capacity and achievement. A former elected board member of the International Development Evaluation Association (IDEAS), she continues her commitment to the professionalization of M&E in the Middle East and North Africa. She holds a PhD from the Ontario Institute for Studies in Education of the University of Toronto.

Lee Cando-Noordhuizen is a Consultant with the International Development Evaluation Association (IDEAS), and most recently with the Global Environment Facility Independent Evaluation Office (GEF IEO). She has more than 10 years' professional experience in the fields of climate change and sustainable development: policy, strategic communications, program coordination and project management. She has worked for various United Nations agencies, including the Executive Office of the UN Secretary-General, the United Nations Development Programme (UNDP), UNICEF, and the United Nations Framework Convention on Climate Change (UNFCCC). She also worked briefly with GIZ (German Agency for International Cooperation) and the Center for International Forestry Research (CIFOR).

Warren Crowther is a consultant for the United Nations, having worked for eight of its agencies in 39 countries. Concurrently, he was a professor for 38 years, and cofounded two postgraduate programs, including the Postgraduate Evaluation of Policies, Programs and Development Projects at the University of Costa Rica. He was also a visiting professor at many other universities. Crowther advises many nongovernmental organizations and community projects, especially in the subject areas mentioned in table 9.1 in chapter 9.

Rachel Eager is Head of Knowledge Management at Itad, and Deputy Director of the Centre for Development Impact (CDI). She was previously Deputy Head of Impact, Innovation and Evidence at Save the Children. She is an experienced monitoring and evaluation practitioner, with a focus on innovative approaches to impact evaluation. She provides methodological and design expertise across a range of evaluations, including the U.K. Department of Health's Fleming Fund, a £265 million one health program. She has recently published on the evaluation of a women's empowerment project in Tajikistan.

Abdoulaye Gounou is Chief of the Bureau of Public Policy Evaluation in Benin; previously, he served as a Technical Adviser to the president and several ministries in Benin, working on issues of policy evaluation and the promotion of private sector development over the last decade. In this capacity, he has been involved in process and impact evaluation of public policies, capacity development events, and collaborative projects. He has over 25 years of experience in financing development and promotion of the private sector. He holds a diploma of advanced professional studies from Senghor University in Alexandria, Egypt, in business administration and a project management and master of laws degree.

Tara Devi Gurung is Planning Monitoring Evaluation and Reporting (PMER) Coordinator for the Nepal Red Cross Society (NRCS). She is responsible for coordinating PMER initiatives and capacity-building activities in the NRCS. Her areas of expertise include project design (logical framework approach and theory of change), strategic planning, proposal writing, monitoring, evaluation, reporting, emergency plan of action development, reporting, case study writing, PMER trainings, and evaluation management. Her academic background is in microbiology. She holds a master's degree in microbiology.

Kabir Hashim is Minister of Public Enterprise Development in Sri Lanka and Chair of the Global Parliamentarians Forum for Evaluation. He has been serving as a member of Parliament in Sri Lanka since 1994. In 2001, he became a minister; in 2015, he became the Secretary General of the United National Party in Sri Lanka, the largest single political party in the country. He was instrumental in initiating parliamentarians' forums for evaluation in South Asia and globally. In the early 2000s, he initiated a campaign to emphasize political participation in evaluation; the campaign ultimately succeeded in engaging more parliamentarians in promoting an evaluation culture, particularly in developing countries. Hashim has been a keynote speaker on engaging policy makers in evaluation in many international forums, including at the United Nations headquarters in New York.

Ana Luisa Guzmán is General Coordinator of the Latin American and Caribbean Network of Monitoring, Evaluation and Systematization and a professor at the University of Costa Rica, Faculty of Education and Postgraduate Evaluation of Policies, Programs and Development Projects. She is a member of the Coordinating Group of the Capacity Development in Evaluation Project (FOCEVAL) in the Ministry of Planning and Economic Policy of Costa Rica, with support from the German Institute for Development Evaluation (DeVAL), the Regionalization Platform for Strengthening Capacities in Evaluation, and the Network of Latin American Women to Strengthen Women's Personal and Social Development. She is a seasoned independent consultant in the fields of education, childhood/adolescence, gender, and the evaluation and monitoring of programs and development projects.

Emmanuel (Manny) Jimenez is Executive Director of the International Initiative on Impact Evaluation (3ie), a nonprofit organization which provides grants for the rigorous assessment of the effectiveness of development projects and programs and supports the use of such evidence in decision making. He came to 3ie in 2015 after many years at the World Bank Group, where he provided technical expertise and strategic leadership in a number of research and operational positions. These included serving as Director of the Bank's operational program in human development in its Asia regions and as Director of public sector evaluations. Previously, he was a member of the economics faculty at the University of Western Ontario in London, Canada. He received his PhD from Brown University.

Asela Kalugampitiya is a Sri Lankan lawyer currently working as the EvalPartners Executive Coordinator. He manages initiatives related to the Global Evaluation Agenda 2016–2020 and EvalPartners global activities. Active in the monitoring and evaluation field for over 15 years, particularly in gender equality and policy development, he has worked for international organizations including the International Development Law Organization, United Nations Women, the United Nations Population Fund, the International Labour Organization, and CARE International. Kalugampitiya was instrumental in initiating the Engaging Parliamentarians in Evaluation campaign, which led to the launch of the Global Parliamentarians Forum for Evaluation. He was also instrumental in the successful campaign for the International Year of Evaluation 2015 and organizing the Global Evaluation Week held at the Nepalese Parliament.

Jeremy Kohlitz has eight years of experience working on development issues in the Pacific island region, primarily in the water, sanitation, and hygiene sector. His current research seeks to bridge different disciplinary perspectives on climate change vulnerability and the resilience of community-managed water services in a Pacific island setting to produce more sustainable water service outcomes. Kohlitz holds an MSc (with distinction) in water and waste engineering. He is a PhD candidate at the Institute for Sustainable Futures, University of Technology Sydney.

Takaaki Miyaguchi is an Associate Professor at Kyoto University of Foreign Studies in Japan. His research topics include the role of the private sector in climate change, and evaluation of donor-funded climate change mitigation and adaptation projects. Before starting an academic career in 2012, he worked at the United Nations Development Programme and other United Nations' agencies for eight years, developing and managing both climate change mitigation and adaptation projects in more than 20 countries. He holds a PhD in global environmental studies from Kyoto University, Japan.

Linda Morra Imas is Cofounder and Codirector of the International Program for Development Evaluation Training. She was a Chief Evaluation Officer and Evaluation Capacity Building Adviser for the World Bank Group, and a Director at the U.S. Government Accountability Office. Now an independent consultant building on more than 30 years of experience, she advises and provides monitoring and evaluation training worldwide. She coauthored the comprehensive textbook on development evaluation, *The Road to Results*, and is known for her work in developing evaluation competencies and professionalization. She holds a doctorate in evaluation from the University of Virginia and is an honorary member of the International Development Evaluation Association (IDEAS).

Indran Naidoo has overseen a significant reform of the evaluation function at the United Nations Development Programme (UNDP), moving it toward full independence, enhanced credibility, and an expansion in the scope and

coverage of UNDP work. Through the professional model under his tenure, the organization has seen the Independent Evaluation Office take the lead and full responsibility for its work at the global and country levels, with changes evident in the methodologies and approaches toward country-level and corporate assessments, and quality assessment of decentralized evaluations and national evaluation capacity. He has substantial experience in evaluation thought leadership, and has served as an instructor for the International Program for Development Evaluation Training and globally as a panelist on the subject.

Rituu B. Nanda works part time with the Institute of Social Studies Trust (ISST). She also works with an international nongovernmental organization, Constellation, on community development and knowledge management. She has 10 years of work experience, primarily in public health in implementation, community engagement, monitoring and evaluation, knowledge management, and program management. At ISST, Nanda has been facilitating an online community of practice on gender and evaluation. She also conducts gender and equity-focused evaluation. She is a founder and core group member of the Evaluation Community of India.

Rajib Nandi is a Research Fellow and Officer-in-Charge at the Institute of Social Studies Trust, New Delhi. He has 20 years of experience in research and evaluation. His areas of work cover gender and development, solidarity economy, information and communications technology, environment, HIV/AIDS, social movements, program evaluations, and evaluative studies. He is a founder and core group member of the Evaluation Community of India. Presently, he is a board member of the Community of Evaluators–South Asia. He has co-edited a book entitled *Voices and Values: The Politics of Feminist Evaluation*, published by Zubaan Books, New Delhi.

Awuor Ponge is an Associate Research Fellow-in-Charge of Research, Policy and Evaluation at the African Policy Centre. He is an immediate former International Development Evaluation Association (IDEAS) Board member (2014–17) representing Sub-Saharan Africa, and the African Regional Representative on the board of the International Organisation for Collaborative Outcome Management. Ponge previously served as a board member of the South African Monitoring and Evaluation Association, as well as the National Treasurer of the Evaluation Society of Kenya. He is a doctoral candidate at Kenyatta University's Department of Gender and Development Studies, where he also serves as an Adjunct Faculty.

Susanna Price, currently a Lecturer (Hon.) at the College of Asia and the Pacific, Australian National University, has worked at AusAID as an Evaluation Specialist and at the Asian Development Bank (ADB), Manila, as a Social Development Specialist in Resettlement. In 2015–16, she was the Resettlement Specialist for an ADB thematic evaluation study on safeguards. She regularly publishes on displacement, resettlement, and social impact

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Jyotsna (Jo) Puri is Head of the Independent Evaluation Unit of the Green Climate Fund. She is also an adjunct Associate Professor at Columbia University’s School of International and Public Affairs. Her areas of work include policy impact analysis on poverty reduction, environment, agriculture, health, and climate change. She has more than 22 years of experience in policy research and development evaluation at organizations including the World Bank and the United Nations, and has led evaluation-related work for the United Nations Development Programme, UNICEF, and the Global Environment Facility. Her expertise is in applying mixed methods that use rigorous quantitative methods informed by high-quality qualitative approaches. She holds a PhD and MSc in resource economics and a master’s in development economics.

Jigmi Rinzin chairs the Natural Resources and Environment Committee of the National Council of Bhutan and serves on the Parliamentarians Forum for Development Evaluation in South Asia (PFDE) and the Global Parliamentarians Forum for Evaluation. Rinzin previously chaired parliamentary committees on public accounts, economics, good governance, and entitlements. He helped draft the Asia Regional Association of Public Accounts Committees Constitution, assisted international forums on public accountability and good governance, and worked on anti-corruption auditing measures in Bhutan and on financial auditing guidelines. He is a fellow Chartered Certified Accountant from the United Kingdom and holds a bachelor’s of commerce degree from the University of Delhi, India.

Mallika Samaranayake is a Founding Member and the first President of the Community of Evaluators, South Asia, and a member of the Audit and Evaluation Advisory Committee of the United Nations Development Programme (UNDP). She was President of the Sri Lanka Evaluation Association; member of the Core Evaluation Team for Phase 2 of the Paris Declaration Evaluation, which won the American Evaluation Association 2012 Outstanding Evaluation Award; and member of the Steering Committee of the MFS (MedeFinancieringsStelsel) II Joint Evaluations of the Dutch Co-Financing System 2011–2015. Samaranayake has more than 40 years’ service and consultancy experience with public sector, bilateral, and international nongovernmental organizations. As a participatory-development specialist, she is committed to promoting participatory approaches in development.

Marco Segone is Director of the Evaluation Office of the United Nations Population Fund (UNFPA). Previously, he was Director of the Evaluation Office at UN Women; Chair of the United Nations Evaluation Group; and Cofounder and Cochair of EvalPartners and EvalGender+. Earlier, he was responsible for the

decentralized evaluation function as well as the national evaluation capacity development portfolios at the UNICEF Evaluation Office. Also at UNICEF, he served as Regional Chief, Monitoring and Evaluation, for Europe and Central Asia; and for Latin America and the Caribbean. He has also worked in international nongovernmental organizations in Albania, Bangladesh, Pakistan, Thailand, and Uganda. He has authored dozens of publications, including *Evaluating the SDGs with a "No One Left Behind Lens,"* *Evaluation for Equitable Development Results* and *How to Design and Manage Equity-Focused Evaluations*.

Shekhar Singh is currently Coordinator of the Research, Assessment and Analysis Group and a member of the Environment Sub-group of the Narmada Control Authority. He has been Chair/member of various government of India environmental appraisal committees and a Supreme Court commissioner for forests and related matters for the Andaman and Nicobar Islands. He has also headed the Environment and Forests Division of the Planning Commission of India, and litigated in the Supreme Court against various environmentally sensitive projects. He has taught philosophy and environmental management at various universities and institutions, and has served as a consultant to the World Bank, the United Nations Development Programme, UNESCO, the Global Environment Facility, and the Food and Agriculture Organization of the United Nations.

Ana Rosa Soares, Senior Evaluation Advisor at the United Nations Development Programme Independent Evaluation Office (UNDP IEO), is responsible for conducting country, regional, and global thematic and programmatic evaluations. She has 18 years of experience in international development, 13 of which have been mostly dedicated to evaluation and national evaluation capacity development. Prior to joining IEO, she was a Strategic Planning, Monitoring and Evaluation Officer for UNDP in Brazil. Before joining the United Nations, Soares was an International Development Advisor at the State University of New York (SUNY) Center for International Development and organizations in Brazil, working with bilateral and multilateral cooperation projects in Africa, Europe, and Latin America.

Ahmed Tammam is a physician with 13 years of professional experience in the area of capacity building and monitoring and evaluation (M&E) on national and regional levels. He supported the establishment of M&E systems in more than 18 countries in the Middle East and Eastern Europe. He has worked with many United Nations and other international organizations, and supported the development of the Monitoring, Evaluation, Accountability and Learning (MEAL) framework for the Middle East and Eurasia region of Save the Children International. Tammam holds a master's degree in public policy from the American University in Cairo as well as a master's degree in immunology and statistics.

Susan D. Tamondong is Vice-President of the International Development Evaluation Association (IDEAS) and Adviser to the UN Women's Global Evaluation Advisory Committee. She is an accomplished professional with wide experience

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Michele Tarsilla has been designing and conducting development and humanitarian evaluations as well as capacity development programs funded by development organizations—including the Food and Agriculture Organization of the United Nations, UNESCO, UNICEF, the United States Agency for International Development, and the World Bank—in a variety of sectors for 15 years. His extensive fieldwork in over 40 countries and fluency in six languages have given him a firm appreciation of cultural competence in international development work, and a keen commitment to promote the use of innovative and progressive concepts and practices within the global evaluation community. Tarsilla holds a PhD in interdisciplinary evaluation from Western Michigan University and an MS in international development from Georgetown University’s School of Foreign Service. A prolific blogger (Twitter: @MiEva_TuEval), he is a former International Rotary and Fulbright Scholar.

Florenca Tateossian is an Evaluation Specialist with the Independent Evaluation Office of UN Women. Her focus includes conducting gender-responsive corporate evaluations and managing the national evaluation capacity development portfolio. She coordinates EvalGender+, the global partnership to promote the demand, supply, and use of equity-focused and gender-responsive evaluations. She previously worked at the United Nations Development Programme (UNDP) Independent Evaluation Office, the World Bank, and the European Commission, as well as in government agencies both in Argentina and Armenia. A Fulbright Scholar, Tateossian holds an MA in public and international affairs from the University of Pittsburgh and a degree in political science from the University of Buenos Aires.

Vinod Thomas is Visiting Professor at the National University of Singapore and at the Asian Institute of Management, Manila; and was Director General of Independent Evaluation at the Asian Development Bank. Prior to that, he was the Director-General and Senior Vice-President of the Independent Evaluation Group at the World Bank Group. His books include *The Quality of Growth* (2000) and (with Xubei Luo) *Multilateral Banks and the Development Process* (2012) and *Climate Change and Natural Disasters* (2017). He has taught at Vassar College and the University of São Paulo, Brazil, and has addressed numerous professional and academic forums. Thomas holds a PhD and MA in economics from the University of Chicago, and a BA from St. Stephen’s College, Delhi.

David Todd was Senior Evaluation Specialist in the Independent Evaluation Office of the Global Environment Facility (GEF) for several years and has since engaged in climate change evaluation work for the International Climate Fund (U.K.), Caribbean Community Climate Change Centre, and United Nations Environment Programme. He was Social Development Adviser in the European Commission Delegation in Barbados and the Eastern Caribbean as well as a member of the Evaluation Office of the U.K. Department for International Development. He is Director of International Development, Environment and Disasters (IDEDs), a consultancy company registered in Barbados, and is an active consultant.

Juha I. Uitto is Director of the Global Environment Facility (GEF) Independent Evaluation Office. He has worked in the GEF and the United Nations Environment Programme (UNEP) since 1999 as Senior Monitoring and Evaluation Specialist/Coordinator, Evaluation Advisor, and, finally, Deputy Director of UNEP's Independent Evaluation Office. Uitto spent the 1990s with the United Nations University in Tokyo as coordinator of the university's environment and sustainable development research and training programs. He has also worked with the Nordic Africa Institute and the International Fund for Agricultural Development, and has held visiting positions in universities in the United States and Japan. He was educated at the Universities of Helsinki and Lund, and holds a PhD in social and economic geography.

Rob D. van den Berg, President, International Development Evaluation Association (IDEAS) and Visiting Professor, International Development Institute, King's College (London), is a graduate of the State University of Groningen in the Netherlands. He is also a Visiting Fellow at the Centre for Development Impact at the Institute of Social Studies in Brighton, U.K. He is an adviser to the Climate Investment Funds and the Green Climate Fund, as well as a member of the Advisory Committee of Wilton Park. From 2004 to 2014, he was Director of the Independent Evaluation Office of the Global Environment Facility (GEF) in Washington, D.C.; before that, he was Director of Evaluation of the Dutch Ministry of Foreign Affairs from 1999 to 2004. He has been active in the Development Assistance Committee (DAC) Evaluation Network (Chair from 2002–04), the United Nations Evaluation Group (UNEG), and the Evaluation Cooperation Group of the International Financial Institutions.

Adinda Van Hemelrijck works as an Independent Consultant, designing, monitoring, and evaluating impact in complex development contexts (mostly rural and empowerment centered), using systemic and participatory approaches. Her work focuses on capacity building and facilitation of multistakeholder engagements to foster social innovation and transformational change. Among her clients are Oxfam, the International Institute for Environment and Development, the International Fund for Agricultural Development, and UNICEF. She worked for five years at Oxfam America, assisting regional offices and partners with rights-based impact monitoring and evaluation. Prior to this, she

worked for various European Union–based agencies on performance evaluation and learning, gender, and communication for social change.

Gwendolyn Wellmann is an independent sociologist who has worked with the extractive industry in Africa, South America, and the Philippines since 2002, and with government agencies since 1995. She specializes in sustainable development and has both implemented and evaluated development projects for clients based in the extractive industry, government agencies, and nongovernmental organizations. She is the author of two community development handbooks that cover, among other topics, stakeholder identification, grievance mechanism, local content, social impact, and community investment. Her academic work includes advising master's and PhD students at the Nelson Mandela University, Port Elizabeth, South Africa.